

# Research Park Associates, Inc.

January 10, 2003

Letter of Recommendation

Re: New Star General Contractors

To Whom It May Concern:

I am pleased to write a Letter of Reference and Recommendation for New Star General Contractors. My working relationship with Dave Love and his organization goes back almost 14 years and without exception it has been a satisfying relationship.

Research Park Associates develops and manages research facilities in university related research parks around the country. We have 210,000 square feet of facilities in Salt Lake City at the University of Utah Research Park. It is rare not to be involved in a remodeling project. New Star has built genetics research laboratories, pharmaceutical labs, office suites and the main computer facility for the University Hospital. Recently they have completed the build out of a new clinical facility for the University Neuropsychiatric Institute.

New Star is easy to work with because their personnel are skilled, honest and thoroughly professional. Their cost estimating has been excellent and dependable, their work is sound and of the best quality. The Woodworking Division has frequently been important and helpful to us in solving specialized problems in laboratories and offices. Equally important has been their willingness to meet demanding schedules and accommodate ongoing tenant operations while doing their work.

New Star also has a notable depth of resources in terms of quality subcontractors with whom they have excellent relationships. This has been important to us in meeting the specialized needs of some of our research tenants.

On a personal note, four years ago New Star took on a project where I personally developed three custom homes as an infill project in Salt Lake, including my new personal residence. Their care and concern for the new home owners as well as the neighbors was exceptional and the quality of their work was outstanding. I am pleased to be able to recommend them without reservation.

Sincerely,

RESEARCH PARK ASSOCIATES, INC.



Randy J. Green, President