



Dialysis Program  
University of Utah  
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To Whom It May Concern:

The Dialysis Program at the University of Utah has a long standing working relationship with New Star General Contractors dating back more than ten years. Their organization has been instrumental in the new construction and or renovation of four of the dialysis centers that the University of Utah leases.

To be more specific, New Star converted a restaurant (4600 square feet) into a dialysis center in 1991. In 1996 they added 1986 square feet to the existing Provo Dialysis Center for physician clinic space. More recently in 2001 they renovated the Provo Dialysis Center to add more dialysis stations.

In 1992 and 2001 New Star renovated and expanded the Bonneville Dialysis Center in Ogden adding approximately 4,000 square feet with each project.

New Star was awarded two contracts by the University to build to suit a dialysis center in Sandy (South Valley Dialysis Center) and a center in Bountiful (Lakeside Dialysis Center). These projects were finished in 1996 and 1997.

New Star has a proven track record in project management and construction of what I consider to be complex medical space. The quality of work is excellent and they have been an integral member of our expansion team in a number of projects along the Wasatch front.

Sincerely,

A handwritten signature in black ink, appearing to read "Steven L. Hemming".

Steven L. Hemming  
Administrator  
Dialysis Program  
University of Utah

Bonneville Dialysis Center Ogden, Utah	Castlevue Dialysis Center Price, Utah	Dixie Dialysis Center St. George, Utah
Iron Mission Cedar City, Utah	Koff Dialysis Center Salt Lake City, Utah	Lakeside Dialysis Center Bountiful, Utah
South Valley Dialysis Center Sandy, Utah		

Gem State Regional Dialysis Center Idaho Falls, Idaho	
Provo Dialysis Center Provo, Utah	

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